# STATE OF THE CITY BEDFORD, OHIO

SPONSORED BY THE BEDFORD CHAMBER OF COMMERCE



## 2014 YEAR END



- ☐ City concluded 2014 with a \$3.6 million general fund cash balance.
  - These funds were a result of city income tax collections and savings from unspent budgets from all departments.
  - We have experienced additional State revenue cuts and real estate tax collections over the last 3 years totaling \$1.9 annually!
  - \$5.8 million reserve still intact
    - Legislation exists requiring a 15%
      reserve be maintained
- We are preparing to face the full affect of the Ben Venue closure in 2015



## 2014 YEAR END



- Hikma / West Ward acquisition of Ben Venue Laboratories success for Bedford in 2014.
  - Employment was phased down to about 200 at the end of 2014 (Over 1,100)
  - ☐ The effect will be roughly \$2.3 million in losses annually commencing in 2015
  - City officials have been meeting regularly with representatives from West Ward, State officials, and Senators to assist new owners
  - Significant price was paid to acquire both the portfolio and facility. Their desire to grow is what is intriguing.





#### 2014 YEAR END



## Administrative Challenges

- Operating at minimal levels City-wide while continuing to provide quality services
  - Changes as to how services are delivered
- Ongoing contract negotiations with multiple unions
  - Significant healthcare changes
- Implementation of a City-wide wellness program embraced by the staff

# FIRE DEPARTMENT



Chief: Dave Nagy

Asst. Chief: Shawn Solar



# FIRE DEPARTMENT CONT.



# Staffing

- 27 Line Firefighters (25 Paramedics)
  - Firefighters work 24 hour shifts
- 2 Chief Officers (2 Paramedics) 27 Paramedics Total
  - 93% of Department are Certified Paramedics
- 1 Civilian Administrative Assistant
- 2 Retirements
  - Lt. Terry Salvi
  - Firefighter Nick Schkurko



# FIRE DEPARTMENT CONT.



## 2014 Request for Service

- 2409 Total Requests for Service
  - 4% increase from previous year
- 1899 Requests for Advanced Life Support Rescue Squad
  - Accounted for 79% of department's calls
- 510 Fire / Specialized Rescue Calls
  - Responded to 36 Structure Fires (32% decrease from 2013)
  - Total fire dollar loss Increased by 32% from previous year



# FIRE DEPARTMENT CONT.



## 2015 Challenges

- Maintain Staffing
- Continued progress on Regional Initiatives
- Monitor stress on resources from Regional Partners
  - Mutual Aid Rescue Squad
    - Maple Hts. Given-35 Received-25
    - Bedford Hts. Given-6 Received-13
  - Automatic Fire Alarm
    - Maple Hts. Given-44 Received-21
    - Bedford Hts. Given-4 Received-20

# POLICE DEPARTMENT



Chief: Kris Nietert

Deputy Chief: Marty Stemple



## POLICE DEPARTMENT CONT.



# Staffing

- □ 31 Officers
- $\Box$  6 F/T 7 P/T Dispatchers
- 4 P/T Correction Officers1 F/T
- $\Box$  4 F/T 3 P/T Support Staff
- 23 Auxiliaries
- □ 3 P/T Animal Control
- □ 4 P/T School Crossing Guards



# POLICE DEPARTMENT CONT.



## 2014 in Review

- Staff is actively working toward the regional dispatch center
- Staff continues to strive to make residents/businesses feel safe and secure in the City
- Department completed efforts with the Schools and Municipal Departments to develop a plan to address an active shooter scenario
- Quality of our staff is tremendous
  - B. Byard accepted a Chief position in neighboring community

# POLICE DEPARTMENT CONT.



# **2015** Goals

- Focus on Community Policing: Maintain quality of life
- Reduce Part I offenses: <u>received a \$6,000 grant to address</u> <u>auto thefts and robbery issues</u>
- Focused traffic enforcement: Department is aligning its traffic enforcement goals with the UHHS OVI Task Force traffic enforcement objectives
- Continue to seek grant opportunities to assist with department programs and operations
- Two new Police vehicles will be purchased in 2015

# REGIONALIZATION



## Southeast Emergency Communications Center







## SERVICE DEPARTMENT & PUBLIC WORKS







Director: Clint Bellar

Superintendent of Public Works: Shawn Francis

#### SERVICE DEPARTMENT & PUBLIC WORKS

- 37 employees in the service, water, waste water and cemetery
- Consistently provide multiple services such as:
  - Operation and maintenance of Bedford Water Dept., Waste
    Water Treatment Plant & Bedford Cemetery
  - Leaf pick-up, chipper service, snow plowing
  - Water, sewer (765 calls, almost half from 2013), sanitary and storm needs
  - Currently maintain 50 miles of roads within the City
  - Extensive in-house street / curb repair
  - Landscape/maintain Public Square, Veteran's Park and downtown area
  - Christmas lighting display

#### SERVICE DEPARTMENT & PUBLIC WORKS

- Phase 2 of Broadway Water Main Replacement
  - **\$1,510,190.00**
  - □ Total length of the project was 4,310
- Waste Water Treatment Plant Improvements
  - EQ basin improvements completed
  - Electric Phase / Voltage Monitor (\$18,250.00)
  - Primary tank improvements, valve replacements, rotary distributor arm, sludge well repairs (\$219,900.00)
  - Began extensive pump station improvements in 2014 (\$675,000.00)
- 2015 Street Improvement Program
  - □ Targeting our most needed street repairs (\$250,000.00)
  - Bid opening scheduled for this week
- Various bridge projects will commence in 2015

# RECREATION DEPARTMENT



Director: Randy Lewis

Asst. Director: Jeff Fiala



# RECREATION DEPARTMENT CONT.



#### **Fast Facts & Activities**

- The Recreation Department maintains over 27 acres of property along with the baseball fields at various locations.
- In 2014, over 66,000 people utilized Ellenwood Center with permitted functions; this does not include open gym, or special events/activities.
- More than 30,000 individuals utilized the pavilion with permitted functions (does not include the open to the public uses).
- The Senior Citizen Van provided trips for over 2,700 residents, averaging almost 18 trips a day, and logging over 22,375 miles in 2014.
- The Ellenwood Center was open for activities on 322 of 365 days in 2014, almost 90% of the year.

# RECREATION DEPARTMENT CONT.



## 2014 and Beyond

- Interstate Park Improvement project.
  - Fencing, landscaping and overall cleanup.
  - Multiple department effort
- Continued our work with World Changers
  - Painted fences, swings and removed graffiti at various parks
- □ In the process of bringing back the Senior Coordinator position
- Department procured a grant for a new senior van which will be purchased in 2015
- Currently working on plans to develop a potential dog park located at Taft Park
- □ Various "new" park improvements
- Strengthen our relationship with the Metroparks

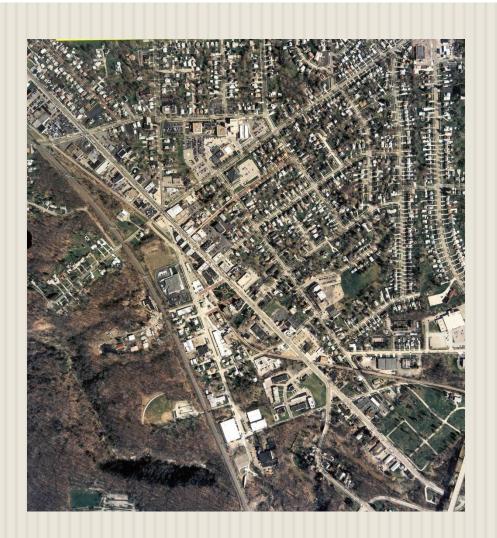
# BUILDING DEPARTMENT



Commissioner: Calvin Beverly

- ☐ Akron Division IAEI President
- □ Elected to Ohio Chapter IAEI Board of Directors

Beautiful Bedford, Ohio Less than 5 ½ square miles



# BUILDING DEPARTMENT CONT.



- □ 5 full time employees
- □ 470 Contractors registered for the City; \$31,725.00
- $\square$  275 point of sale inspections; \$15,200.00
- 1737 apartment units & 815 rental dwellings
  - Over 2200 property inspections performed
    - 300 more than 2013 and 1,000 more than 2012
    - The focus on exterior maintenance will continue into 2015

# BUILDING DEPARTMENT CONT.



## **Maintaining our Neighborhoods**

- The City will continue enforcing our property maintenance program
  - Pursue demolition when possible
- The City currently owns 4 homes as part of our Renovation Program.
- There are roughly 315 vacant homes to date, which includes bank owned, government owned and estate owned
- Partnership with the Cleveland Restoration Society
  - Tremendous resource for home improvements
- □ City anticipates a "new single family home development" in 2015

## BUILDING DEPARTMENT CONT.



## **Projects of Scale**

- □ KIA of Bedford \$4,334,000.00
- Mercedes Benz of Bedford \$3,000,000.00
- Bedford Audi \$2,500,000.00
- Toyota of Bedford \$2,500,000.00
- Jay Honda \$750,000.00
- Art of Beauty \$1,000,000.00

Estimated value of all construction....\$13,240,000.00 (\$4,962,029.00 in 2012)

# FINANCE DEPARTMENT



#### **Finance Director:**

#### Frank Gambosi

- Frank was reappointed for another 3 year term (2012-2014) as chairman of twelve members of the Government Finance Officers Association of the United States and Canada's Special Review Executive Committee (SREC). Responsible for overseeing the operations of the Certificate of Achievement for Excellence in Financial Reporting Program, as well as establishing program policy, subject to review by the GFOA Executive Board.
- Frank was also appointed as 3 year term trustee in 2012, of the Municipal Finance Officers Association of Ohio representing Municipal Finance Directors of District 8 (Cuyahoga County).
- Frank has served as Past President of the Ohio GFOA in 2008-2010



# FINANCE DEPARTMENT CONT.



- 7 full time employees in tax and finance departments
- In 2014 department received its 24th consecutive International Award from the Government Finance Officers Association
- The City maintains an investment board consisting of the City Manager, Law Director and Director of Finance.
- The City has been self-insured regarding Health Insurance costs for our employees for the past 23 years.
  - □ Unfortunately, over the last 3 years the City had \$1,200,000 more in employee health claims than 2011; however, over the other years the net savings from this type of program was \$200,000 per year vs. a premium plan program (estimated savings to date over \$1.6 million)

# FINANCE DEPARTMENT CONT.



- Monitor throughout the year fund balances, construction projects and grants and report upon them to Council, the State of Ohio and Federal Government Agencies.
- The City has been working with a private collections company in an effort to collect back taxes. The result of this was a record amount of collections on average of about \$400,000 annually.
- □ The Tax department has saved \$28,000 from 2009 2012 by not issuing tax forms to residents & businesses.

# ECONOMIC DEVELOPMENT



Mission: The City of Bedford is committed to retaining and attracting businesses to our community. The City works in partnership with public and private organizations to enhance local capacity and provides resources that support economic development activities.







#### **Community Outreach**

 Our goal has been to inform our residents and businesses of as much information as possible

Monthly utility bill inserts, Facebook, Twitter and E-News

digital notifications

- Researching the idea of a community app
- Newly designed Resident Guide will be distributed in 2015





# Art of Beauty





- 50 + newly created jobs
- Significant investment
- Potential for future growth



## **Bedford Auto Mile Improvements**

- Over the course of the last 24 months, the Bedford Auto Mile has invested roughly \$30 million into the City with various dealer renovations and improvements.
  - Include Bedford Audi, Subaru, Kia, Mercedes, Toyota and others.







## **Upcoming Projects and Initiatives**

- City continues to target grants and other funding opportunities for assistance
  - Over the last 10 years, the City has been successful in obtaining over \$30 million in grant dollars
- □ Finalized the acquisition of the Rysar Properties vacant land adjacent to Viaduct Park
  - 10+ acres ready for development
  - City is working to both establish and extend the Metroparks bike paths throughout the City
  - The goal is to highlight parks attractions throughout the City
- The involvement of the Community Development Corporation



- City has been engaged with a buyer for the Chanel property
  - 200 +jobs should it be finalized

Importance of retention







## 2015 & Beyond

- Continue to work with Hikma Representatives
- Continue to market the City of Bedford as a whole....housing, businesses, service and overall quality of life
- Development of the Taylor / Willis property and the City trail-way.
- Collaborate with the developers of Meadowbrook
  Market Square to enhance retail in complex
- Collaborate with Hemisphere to market Tinkers
  Creek Commerce Park



# QUESTIONS / COMMENTS



